

DELPHI

DELPHI SAGINAW STEERING SYSTEM  
3900 HOLLAND RD.  
SAGINAW MI 48601

DELPHI SAGINAW STEERING SYS.  
(3PI) PROTOTYPE OPERATIONS  
2975 NODULAR DR  
SAGINAW MI 48601

PURCHASE PAGE 9  
ORDER: S3S26309

VENDOR NUMBER 60-881-4059  
H E SERVICES CO  
ANCON PROTOTYPE MACHINE  
1755 WICCO RD  
SAGINAW MI 48601

DELPHI AUTOMOTIVE SYSTEMS  
PROTOTYPE OPERATIONS  
3900 HOLLAND RD.  
DEPT. 14  
SAGINAW MI 48601

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.  
(2) copies of your packing slip must accompany each shipment.  
Item Identification Number(s) must be shown on Packing Slips and Invoices.  
Invoice Attn: Accounts Payable  
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.  
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.  
This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.  
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

PAYMENT TERMS		F.O.B. DESTINATION UNLESS OTHERWISE INDICATED		SHIP VIA												
NET		SHIPPING POINT		SEE BELOW												
ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE UNIT MULTIPLE MEAS							
				PAYMENT, PLEASE INCLUDE SET-UP AND/OR TOOLING CHARGES ON YOUR PACKING SLIP WITH THEIR APPROPRIATE SEQUENCE/ITEM NUMBER WHEN MAKING THE FIRST SHIPMENT OF THE PARTS. DELPHI BUYER RESERVES THE RIGHT TO AUDIT ALL PERTINENT DOCUMENTS RELATING TO THE GOODS OR SERVICES COVERED BY THIS PURCHASE ORDER AND IF REQUESTED BY THE BUYER, SELLER SHALL PROVIDE SUCH DOCUMENTATION PROMPTLY. BUYER SHALL REIMBURSE SELLER THE LESSER OF (I) THE AMOUNT SPECIFIED IN THIS CONTRACT OR (II) SELLER'S ACTUAL COST FOR PURCHASED MATERIALS AND SERVICES COVERED BY THIS PURCHASE ORDER AND IF REQUESTED BY THE BUYER, SELLER SHALL PROVIDE SUCH DOCUMENTATION PROMPTLY. TOOLING BREAKDOWN: WHEN QUOTING TOOLS, GAGES OR FIXTURES PLEASE PROVIDE A COMPLETE BREAKDOWN OF TOOLS WITH ITEMIZED COSTS. REQUIREMENTS FOR THE BREAKDOWN ARE AS FOLLOWS: (1) ANY DESIGN/DEVELOPMENT COST MUST BE ITEMIZED SEPARATE FROM TOOL COSTS. (2) ANY PROTOTYPE TOOLS, GAGES OR FIXTURES THAT CAN BE USED IN PRODUCTION LATER MUST BE IDENTIFIED AS PRODUCTION INTENT TOOLS. THESE TOOLS WILL BE PAID BY PRODUCTION AFTER PPAP. (3) QUOTES WITHOUT PROPER DOCUMENTATION ARE SUBJECT TO NON-ACCEPTANCE. (4) PLEASE PROVIDE A COPY OF THE PROPOSED TOOLING SOURCES' QUOTE(S) WITH YOUR QUOTE. ANY DEVIATION FROM THE ABOVE REQUIREMENTS WILL ULTIMATELY DELAY ISSUANCE OF A												



1735 WICCO ROAD  
SAGINAW, MI 48601  
SAGINAW

Invoice Number: 512

Invoice Date:  
Apr 11, 2004

Voice: 989-755-0328  
Fax: 989-755-0330

Page:  
1

Sold To:  
DELPHI PROTOTYPE OPERATIONS  
3900 E. HOLLAND RD  
SAGINAW, MI 48601  
USA

Ship to:  
2975 NODULAR DR.  
SAGINAW, MI 48601  
USA

Customer ID	Customer PO	Payment Terms	
DELPHI	S3S26309	Net 30 Days	

Quantity	Description	Unit Price	Extension	Job ID
5.00	6726 - 29772 01 26115364 OUTER RACE (GR MACH)	164.25	821.25	

Check/Credit Memo No:

Total Invoice Amount

821.25

Remit Payment to:  
H. E. SERVICES  
c/o COMERICA  
DEPARTMENT #274201  
P.O. BOX 67000  
DETROIT, MI 48267-2742

Authorized By: \_\_\_\_\_

Date: \_\_\_\_\_



DELPHI

6736

DELPHI SAGINAW STEERING SYSTEM  
3900 HOLLAND RD.  
SAGINAW MI  
48601

US

VENDOR NUMBER 60-881-4059  
H E SERVICES CO  
ANCON PROTOTYPE MACHINE  
1755 WICCO RD  
SAGINAW MI  
48601

INVOICE TO:

DELPHI SAGINAW STEERING SYS.  
(3PI) PROTOTYPE OPERATIONS  
2975 NODULAR DR  
SAGINAW MI  
48601

US

DELPHI AUTOMOTIVE SYSTEMS  
PROTOTYPE OPERATIONS  
3900 HOLLAND RD.  
DEPT. 14  
SAGINAW MI  
48601

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PURCHASE

PAGE 1

ORDER: S3S26345 001  
## ALTERNATION ##

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.

(2) copies of your packing slip must accompany each shipment.

Item Identification Number(s) must be shown on Packing Slips and Invoices.

Invoice Attri: Accounts Payable

Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE  
02/13/04  
ALTERATION ISSUE DATE  
03/29/04  
ALTERATION EFFECTIVE DATE  
03/29/04

PHONE: 989-757-3404  
J SANBORN  
S18  
Buyer  
PURCHASING AGENT

SHIP VIA SEE BELOW

DESTINATION UNLESS OTHERWISE INDICATED  
SHIPPING POINT

PAYMENT TERMS  
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	UNIT PRICE MULTIPLE
00001	8	PR397622 001	### SPOT BUY S3S26345 HAS BEEN ALTERED AS FOLLOWS ###	THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)				46.0000	
00002	8	PR397622 002	### THIS ITEM HAS BEEN CHANGED ###	THIS IS A MATERIAL REQUEST AGAINST MBO S3B00059 REDUCE PRICE LINE ITEMS 001 THRU 003 TO \$46.00 FROM \$119.25 REDUCE PRICE LINE ITEM 004 TO \$350 FROM \$450		03/10/04 A	0.00%	46.0000	
00003	8	PR397622 003	### THIS ITEM HAS BEEN CHANGED ###	26109488-02D INNER RACE WHO ORDERED: K.DUCHARME/757-1262		03/10/04 A	0.00%	46.0000	

DELPHI

DELPHI SAGINAW STEERING SYSTEM  
3900 HOLLAND RD.  
SAGINAW MI  
48601

US

VENDOR NUMBER 60-881-4059  
H E SERVICES CO  
ANCON PROTOTYPE MACHINE  
1755 WICCO RD  
SAGINAW MI  
48601

TO:

DELPHI SAGINAW STEERING SYS.  
(3PI) PROTOTYPE OPERATIONS  
2975 NODULAR DR  
SAGINAW MI  
48601

US

DELPHI AUTOMOTIVE SYSTEMS  
PROTOTYPE OPERATIONS  
3900 HOLLAND RD.  
DEPT. 14  
SAGINAW MI  
48601

US

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PURCHASE

PAGE 2

ORDER: S3S26345 001  
### A L T E R A T I O N ###

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Invoice Attn: Accounts Payable  
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE 02/13/04  
ALTERNATION ISSUE DATE 03/29/04  
ALTERNATION EFFECTIVE DATE 03/29/04  
PHONE: 989-757-3404  
J SANBORN  
S18  
Buyer  
PURCHASING AGENT

SHIP VIA SEE BELOW

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED  
SHIPPING POINT

PAYMENT TERMS  
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLE	UNIT OF MEASURE
00004	1	PR397622 004	### THIS ITEM HAS BEEN CHANGED	SET-UP-02D SET-UP CHARGE WHO ORDERED: K.DUCHARME/757-1262	###	03/10/04	A 0.00%	350.0000		

# Invoice

1735 WICCO ROAD  
SAGINAW, MI 48601  
SAGINAW

Invoice Number: 513

Invoice Date:  
Apr 11, 2004

Voice: 989-755-0328

Fax: 989-755-0330

Page: 1

Sold To:

DELPHI PROTOTYPE OPERATIONS  
3900 E. HOLLAND RD  
SAGINAW, MI 48601  
USA

Ship to:

2975 NODULAR DR.  
SAGINAW, MI 48601  
USA

Customer ID	Customer PO	Payment Terms	
DELPHI	S3S26345	Net 30 Days	

Quantity	Description	Unit Price	Extension	Job ID
6736 - 29766				
24.0001-03 26109488	INNER RACE	46.00	1,104.00	
1.0004	SET UP CHARGE	350.00	350.00	

Check/Credit Memo No:

Total Invoice Amount

1,454.00

Remit Payment to:

H. E. SERVICES

c/o COMERICA

DEPARTMENT #274201

P.O. BOX 67000

DETROIT, MI 48267-2742

Authorized By: \_\_\_\_\_

Date: 12/22/2014

Filed 03/26/07 Entered  
A Division of Public Services

# SHIPPING ORDER

SHIPPER NUMBER 029766  
710-6736  
S.O. NUMBER

1755 Wicco Road  
Saginaw, Michigan 48601  
Phone (989) 755-0328  
Fax: (989) 755-0330

DATE SHIPPED 4/05/2004

CUSTOMER'S ORDER NUMBER S3S26345

INVOICE NUMBER

SHIPPED VIA

QUANTITY		DESCRIPTION
ORDERED	SHIPPED	
8	8	397622 01 26109488-02D INNER RACE
8	8	397622 02 26109488-02D INNER RACE
8	8	397622 03 26109488-02D INNER RACE
1	1	397622 04 SET-UP-02D SET-UP CHARGE

## HOW PACKED

RECD.  
BY

Rec'd by Fax





DELPHI

6736

DELPHI SAGINAW STEERING SYSTEM  
3900 HOLLAND RD.  
SAGINAW MI  
48601

DELPHI SAGINAW STEERING SYS.  
(3PI) PROTOTYPE OPERATIONS  
2975 NODULAR DR  
SAGINAW MI  
48601

PURCHASE

PAGE 1

SHIP TO:  
US

ORDER: S3S26346 001  
## A L T E R A T I O N ###  
This Number Must Appear On All Invoices, Packing Slips,  
Packages and Bills of Lading.  
(2) copies of your packing slip must accompany each shipment  
Item Identification Number(s) must be shown on Packing Slips and  
Invoices.  
Invoice Attn: Accounts Payable  
Do not Declare Valuation of Express Shipments or Insure Parcel  
Post.

VENDOR NUMBER 60-881-4059  
H E SERVICES CO  
ANCON PROTOTYPE MACHINE  
1755 WICCO RD  
SAGINAW MI  
48601

INVOICE TO:  
US  
DELPHI AUTOMOTIVE SYSTEMS  
PROTOTYPE OPERATIONS  
3900 HOLLAND RD.  
DEPT. 14  
SAGINAW MI  
48601

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returned to Buyer.  
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Attached Hereto Apply.

ORDER DATE  
02/13/04  
ALTERNATION ISSUE DATE  
03/29/04  
ALTERNATION EFFECTIVE  
DATE  
03/29/04  
PHONE: 989-757-3404  
J SANBORN  
S18  
Buyer  
PURCHASING AGENT

PAYMENT TERMS NET 2ND DAY OF 2ND MONTH F.O.B. DESTINATION UNLESS OTHERWISE INDICATED SHIP VIA SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	UNIT PRICE MULTIPLIER
00001	9	PR397623 001	### SPOT BUY S3S26346	HAS BEEN ALTERED AS FOLLOWS ###  THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)  THIS IS A MATERIAL REQUEST AGAINST MBO S3B00059  REDUCE PRICE LINE ITEMS 001 THRU 003 TO \$46.00 FROM \$119.25 - PARTS HAVE BEEN SCRAPPED REDUCE PRICE LINE ITEM 004 TO \$350 FROM \$450  ### THIS ITEM HAS BEEN CHANGED ### 03/10/04 A 0.00% 26109489-06A OUTER RACE MACHINE COMPLETE FROM DELPHI SUPPLIED SOLID MATERIAL (1050M) WHO ORDERED: K.DUCHARME/757-1262				46.0000	
00002	9	PR397623 002	### THIS ITEM HAS BEEN CHANGED ### 26109489-06A OUTER RACE WHO ORDERED: K.DUCHARME/757-1262			03/10/04 A 0.00%		46.0000	
00003	7	PR397623 003	### THIS ITEM HAS BEEN CHANGED ### 26109489-06A OUTER RACE WHO ORDERED: K.DUCHARME/757-1262			03/10/04 A 0.00%		46.0000	

DELPHI

DELPHI SAGINAW STEERING SYSTEM  
3900 HOLLAND RD.  
SAGINAW MI  
48601

US

VENDOR NUMBER 60-881-4059  
H E SERVICES CO  
ANCON PROTOTYPE MACHINE  
1755 WICCO RD  
SAGINAW MI  
48601

INVOICE TO:

DELPHI AUTOMOTIVE SYSTEMS  
PROTOTYPE OPERATIONS  
3900 HOLLAND RD.  
DEPT. 14  
SAGINAW MI  
48601

US

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DELPHI SAGINAW STEERING SYS.  
(3PI) PROTOTYPE OPERATIONS  
2975 NODULAR DR  
SAGINAW MI  
48601

US

PURCHASE

PAGE

2

ORDER: S3S26346 001  
A L T E R A T I O N ###

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.  
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Invoice Attn: Accounts Payable  
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE 02/13/04  
ALTERATION ISSUE DATE 03/29/04  
ALTERATION EFFECTIVE DATE 03/29/04  
PHONE: 989-757-3404  
J SANBORN  
S18  
Buyer  
PURCHASING AGENCY

PAYMENT TERMS NET 2ND DAY OF 2ND MONTH F.O.B. DESTINATION UNLESS OTHERWISE INDICATED SHIP VIA SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	UNIT PRICE MULTIPLE
00004	1	PR397623 004	### THIS ITEM HAS BEEN CHANGED	SET-UP-06A SET-UP CHARGE WHO ORDERED: K.DUCHARME/757-1262	03/10/04	A	0.00%	350.0000	1

Filed 03/26/07 Enter  
Ancon Pg 12 of 20

Exhibit 3c  
**Invoice**  
Invoice Number: 514  
Invoice Date: Apr 11, 2004  
Page: 1

Voice: 989-755-0328  
Fax: 989-755-0330

Sold To:  
DELPHI PROTOTYPE OPERATIONS  
3900 E. HOLLAND RD  
SAGINAW, MI 48601  
USA

Ship to:  
2975 NODULAR DR.  
SAGINAW, MI 48601  
USA

Customer ID	Customer PO	Payment Terms	
DELPHI	S3S26346	Net 30 Days	

Quantity	Description	Unit Price	Extension	Job ID
	6736 - 29767			
25.00	001-003 26109489 - OUTER RACE	46.00	1,150.00	
1.00	004 SET UP CHARGE	350.00	350.00	

Check/Credit Memo No:

Total Invoice Amount

1,500.00

Remit Payment to:  
H. E. SERVICES  
c/o COMERICA  
DEPARTMENT #274201  
P.O. BOX 67000  
DETROIT, MI 48267-2742

Authorized By: \_\_\_\_\_

Date: \_\_\_\_\_



A Division of R. E. Services

**SHIPPING  
ORDER**→ **PROTOTYPE & MACHINE**1755 Wicco Road  
Saginaw, Michigan 48601  
Phone (989) 755-0328  
Fax: (989) 755-0330

SHIPPER NUMBER

029767

710-6736

S.O. NUMBER

SHIPPED TO DELPHI AUTOMOTIVE SYSTEMSDATE SHIPPED 4/05/2004ADDRESS 2975 NODULAR DRIVECUSTOMER'S  
ORDER NUMBER S3S26346CITY SAGINAW MI 48601-

INVOICE NUMBER

KRIS DUCHARME/CHRIS BENNER

SHIPPED VIA

QUANTITY		DESCRIPTION
ORDERED	SHIPPED	
9	9	397622 001 26109489-06A OUTER RACE
9	9	397622 002 26109489-06A OUTER RACE
7	7	397622 003 26109489-06A OUTER RACE
1	1	397622 004 SET-UP-06A SET-UP CHARGE

HOW PACKED

RECD.  
BY

Rec'd by Fax



DELPHI

6739

DELPHI SAGINAW STEERING SYSTEM  
3900 HOLLAND RD.  
SAGINAW MI  
48601

DELPHI SAGINAW STEERING SYS.  
(3XI) PLT 3 - PROCUREMENT LAB  
3900 HOLLAND RD  
SAGINAW MI  
48601

PURCHASE  
ORDER: S3S26379

PAGE 1

US

US

VENDOR NUMBER 60-881-4059  
H E SERVICES CO  
ANCON PROTOTYPE MACHINE  
1755 WICCO RD  
SAGINAW MI  
48601

INVOICE TO:

DELPHI AUTOMOTIVE SYSTEMS  
PROTOTYPE OPERATIONS  
3900 HOLLAND RD.  
DEPT. 14  
SAGINAW MI  
48601

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Invoice Attn: Accounts Payable  
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

PHONE: 989-757-3404  
J SANBORN  
S18  
Buyer

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PAYMENT TERMS NET 2ND DAY OF 2ND MONTH F.O.B. DESTINATION UNLESS OTHERWISE INDICATED SHIP VIA SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE UNIT C
00001	3	PR392021 001	F-1586-28 STUB SHAFT CLAMP	THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)		03/31/04	H 0.00%	391.0000	
*****SHIPPING AND ROUTING INSTRUCTIONS***** LESS THAN 150#--UPS CONSIGNEE BILLING IS HOW THE SHIPMENT SHOULD BE CALLED IN TO UPS NOT COLLECT INDIVIDUAL PACKAGES SHOULD WEIGH NO MORE THAN 40# OR LESS IF PRACTICAL, PLANT NUMBER MUST BE ON LABEL, FOR ITEMS COLLECTIVELY WEIGHING 150# -12,000# BELOW IF SHIPPING FROM--USE THESE CARRIERS: MI, IN, IL, WI, OH ALVAN MOTOR FRT ON, (ONTARIO) U.S.F.HOLLAND ALL OTHER STATES CENTRAL TRANSPORT OVER 12,000 # ---- CALL DELPHI SAGINAW TRANSPORTA-TION DEPARTMENT FOR CARRIER DESIGNATION (989)757-3509 OR (989)757-3510 LEAD TIME, WHETHER INITIATED BY SUPPLIER OR SAGINAW MUST NOT BE MADE WITHOUT PRIOR APPROVAL BY SAGINAW PURCHASING VIA A PURCHASE ORDER ALTERATION.									

DELPHI

DELPHI SAGINAW STEERING SYSTEM  
3900 HOLLAND RD.  
SAGINAW MI  
48601

PURCHASE  
ORDER: S3S26379

PAGE 2

US

US

VENDOR NUMBER 60-881-4059  
H E SERVICES CO  
ANCON PROTOTYPE MACHINE  
1755 WICCO RD  
SAGINAW MI  
48601

INVOICE TO:  
DELPHI AUTOMOTIVE SYSTEMS  
PROTOTYPE OPERATIONS  
3900 HOLLAND RD.  
DEPT. 14  
SAGINAW MI  
48601

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Invoice Attn: Accounts Payable  
Do not Declare Valuation of Express Shipments or Insure Parcel  
Post.

TO:

ANCON PROTOTYPE MACHINE  
1755 WICCO RD  
SAGINAW MI  
48601

ORDER DATE  
02/16/04  
ALTERATION ISSUE DATE  
ALTERATION EFFECTIVE  
DATE

PHONE: 989-757-3404  
J SANBORN  
S18  
Buyer

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Attached Herein Apply.

SHIP VIA

SEE BELOW

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED  
SHIPPING POINT

PAYMENT TERMS  
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE UNIT C MULTIPLIERS
				ANY CHANGES IN DELIVERY DATE FOR ANY REASON WHATSOEVER WILL BE REPORTED PROMPTLY, IN WRITING, TO THE BUYER WITH DETAILED EXPLANATION. THIS PURCHASE ORDER IS AN INVOICELESS PURCHASE ORDER. YOUR COMPANY IS NO LONGER REQUIRED TO SEND INVOICES TO RECEIVE PAYMENT (DO NOT SEND INVOICES). DELPHI-S WILL GENERATE PAYMENTS TO YOUR COMPANY BASED UPON RECEIPT OF MATERIAL AT OUR CURRENT PRICE AND PAY MENT TERMS. TO ENSURE PROMPT PAYMENT YOU WILL NEED TO ADHERE TO THE FOLLOWING GUIDELINES: 1. ADVISE THE BUYER OF ANY DISCREPANCIES ON THE PURC HASE ORDER PRIOR TO SHIPMENT. CONVEY THIS INFORMATION VIA BOTH PHONE AND FAX/LETTER. REFER TO BOTH THE PUR- CHASE ORDER NUMBER AND THE ITEM NUMBER AND PUT ON THE FAX OR LETTER. 2. THE DELPHI PART/ITEM NUMBER, THE PURCHASE ORDER NUMBER MUST BE INCLUDED ON ALL PACKING SLIPS SENT IN WITH SHIPMENTS. IF PAYMENT DID NOT OCCUR 2ND DAY 2ND MONTH AFTER RECEIPT OF GOODS, COPIES SHOULD BE MAILED TO THE "WHO ORDERED" PERSON AND THE "DELIVER TO" PERSON REFERENCED ON THE ORDER. 3. THE UNIT OF MEASURE ON THE PACKING SLIP MUST BE THE SAME AS THE PURCHASE ORDER UNIT OF MEASURE. 4. DO NOT SEND AN INVOICE. PAYMENT WILL BE BASED ON RECEIPT RECORDS. 5. WAIT FOR PAYMENTS TO BE MADE THE 2ND DAY OF THE					

PRICE UNIT C  
MULTIPLIERS

BASE UNIT PRICE

TAX CODE/ %

RFQ  
NUMBER

DESCRIPTION

NOUN NAME

ITEM IDENTIFICATION NO.

QUANTITY  
ORDERED

ITEM  
SEQUENCE

Doc 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3g  
Ancon Pg 16 of 20

PRICE UNIT C  
MULTIPLIERS

BASE UNIT PRICE

TAX CODE/ %

RFQ  
NUMBER

DESCRIPTION

NOUN NAME

ITEM IDENTIFICATION NO.

QUANTITY  
ORDERED

ITEM  
SEQUENCE

A000861 USER MELISSA L KALEYTA

ORIGINAL

CONTINUE PAGE 3

SMDL03 01/15/2003



DELPHI

DELPHI SAGINAW STEERING SYSTEM  
3900 HOLLAND RD.  
SAGINAW MI  
48601

US

VENDOR NUMBER 60-881-4059  
H E SERVICES CO  
ANCON PROTOTYPE MACHINE  
1755 WICCO RD  
SAGINAW MI  
48601

TO:

INVOICE TO:

DELPHI AUTOMOTIVE SYSTEMS  
PROTOTYPE OPERATIONS  
3900 HOLLAND RD.  
DEPT. 14  
SAGINAW MI  
48601

US

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.  
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.  
This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions, will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.  
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

DELPHI SAGINAW STEERING SYS.  
(3XI) PLT 3 - PROCUREMENT LAB  
3900 HOLLAND RD  
SAGINAW MI  
48601

US

PURCHASE

ORDER: S3S26379

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.  
(2) copies of your packing slip must accompany each shipment.  
Item Identification Number(s) must be shown on Packing Slips and Invoices.

Invoice Attn: Accounts Payable  
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE  
02/16/04  
ALTERATION ISSUE DATE  
ALTERATION EFFECTIVE DATE

PHONE: 989-757-3404  
J SANBORN  
S18  
Buyer

PURCHASING AGENT

SHIP VIA  
SEE BELOW

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED  
SHIPPING POINT

PAYMENT TERMS  
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLIER
				2ND MONTH AFTER RECEIPT BEFORE BEING CONCERNED. 6. IF PAYMENT HAS NOT OCCURRED BY THE 2ND DAY 2ND MONTH AND IN THE CASE OF SERVICES TYPE ORDERS CALL THE PERSON DESIGNATED AS "WHO ORDERED" OR THE "DELIVER TO" PERSON TO CONFIRM IF A RECEIPT HAS BEEN ELECTRONICALLY ENTERED AUTHORIZING THE PAYMENT CYCLE TO BEGIN. 7. IF IT CAN BE CONFIRMED THAT A RECEIPT HAS BEEN ENTERED YOU CAN CALL "EAG DISBURSEMENTS" TO CHECK ON THE STATUS OF THE PAYMENT. YOU WILL NEED YOUR COMPANY'S (9) DIGIT DUN AND BRADSTREET ACCOUNT NO. ***** EAG DISBURSEMENTS PHONE (248) 874-4636 ***** IF IT BECOMES NECESSARY TO "BILL TO EAG DISBURSEMENT ANALYSIS: P.O. BOX 1550, FLINT, MI. 48501-1550. PLEASE DO NOT BILL SALES TAX AS WE HAVE OUR OWN DIRECT PAY PERMITS. ALABAMA PERMIT NO. 224. MICHIGAN PAY PERMIT ME3800440, NY. DP00036 ITEMS PRODUCED ON THIS ORDER TO BE IN COMPLIANCE WITH DELPHI PROTOTYPE MATERIAL PROCEDURE - GP11. GP-11 SUBMISSION REQUIREMENTS ARE AT LEVEL "B" AND MANDATORY FOR THIS ORDER / RELEASE. FOR FURTHER INFORMATION CONTACT TROY ROHN AT (989) 757-3095.  ITEMS PRODUCED ON THIS ORDER SHALL BE COMPLIANT TO					

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ORIGINAL

CONTINUE PAGE

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SMD103 01/15/2003

05-44-81-1-10 Doc 7418-21 Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3g  
Ancon Pg 17 of 20

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J SANBORN  
S18  
Buyer  
PURCHASING AGENT

SHIP VIA  
SEE BELOW

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PAYMENT TERMS  
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	UNIT PRICE MULTIPLE	UNIT PRICE
				THE GUIDELINES OF THE GENERAL MOTORS PROCEDURE GP-11 "FOR SUPPLIERS OF MATERIAL FOR PRE-PROTOTYPE & PROTOTYPE GP-11". HOWEVER, DELPHI SAGINAW STEERING HAS SOME CUSTOMER SPECIFIC REQUIREMENTS THAT DIFFER FROM THE GM PROCEDURE. THE DELPHI SAGINAW STEERING CUSTOMER SPECIFIC REQUIREMENTS ARE: SUBMISSION LEVEL "B" IS REQUIRED (WARRANT, ROADMAPED PRINT, MATERIAL CERTIFICATION, INSPECTION SUMMARY, AND PART NUMBER/ REV LEVEL AND JULIAN DATE SERIALIZATION). - MATERIAL CERTIFICATION(S) TO ACCOMPANY THE SHIPMENT WITH TEST DATA SHOWING COMPLIANCE. - EACH PART REQUIRES THE PART NUMBER, REVISION LEVEL AND SERIALIZATION USING THE JULIAN DATE (I.E. 1145-001), NOT THE "S-001" METHOD DESCRIBED WITHIN THE GM PROCEDURE. - NUMBER ALL DIMENSIONS ON THE PRINT, INCLUDING NOTES TO CORRELATE WITH THE DIMENSIONAL SUMMARY INSPECTION SHEET. THE INSPECTION SHALL BE CONDUCTED ON A 3 PIECE RANDOM SAMPLE FOR EACH SHIPMENT. FOR PLASTIC INJECTED, RUBBER INJECTED AND CASTINGS, A COMPLETE INSPECTION IS REQUIRED ON 1 PIECE FROM EACH CAVITY OR DIE FROM THE SAME RUN. - IF THE PRINT REFERENCES A SPECIFICATION, A COPY OF THAT SPECIFICATION MUST BE INCLUDED WITH THE SUBMISSION.						

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ORIGINAL

CONTINUE PAGE 5

SMDL03 01/15/2003

05-44-81-11-11 Doc 7418-21  
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Pg 18 of 20

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S18  
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PHONE: 989-757-3404  
J. SANBORN  
Buyer  
PURCHASING AGENT

PAYMENT TERMS NET 2ND DAY OF 2ND MONTH F.O.B. DESTINATION UNLESS OTHERWISE INDICATED SHIP VIA SEE BELOW

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			COMMON REQUIREMENTS ARE: - ALL KEY PRODUCT CHARACTERISTICS (KPC'S AND STARTED* DIMENSIONS) MUST BE MEASURED ON ALL PARTS. INSPECTION RESULTS MUST BE RECORDED. OUT OF TOLERANCE SPECIFICATION DIMENSION(S) MUST BE CIRCLED. THE SUPPLIER MUST COMPLETE THE CORRECTIVE ACTION ON THE BACK OF THE WARRANT AND FAX IT TO THE APPROPRIATE DELPHI ENGINEER FOR REVIEW. IF ACCEPTABLE, THE PROCURING DELPHI ENGINEER MUST SIGN OFF ON THE BACK OF THE WARRANT TO ACCEPT THE DEVIATION(S) PRIOR TO SUBMITTING THE PARTS FOR SHIPMENT. DELPHI SAGINAW STEERING REQUIREMENTS ARE SUMMARIZED IN A DOCUMENT TITLED "GP-11 MADE SIMPLE". THIS DOCUMENT MAY BE OBTAINED BY CONTACTING THE NUMBER BELOW. IF SUBMITTING A PPAP SUBMISSION IN PLACE OF A GP-11 SUBMISSION, THE PPAP MUST INCLUDE AN APPROVED WARRANT SIGNED BY THE CUSTOMER. YOU CANNOT SUBMIT A PPAP SUBMISSION THAT IS "PENDING APPROVAL" IN PLACE OF GP-11. PRODUCTION SUPPLIER MUST BE REGISTERED WITH COVISINT. ANY NON-COMPLIANCE TO THE REQUIREMENTS MAY RESULT IN THE ISSUANCE OF A PROBLEM REPORT AND RESOLUTION (PR & R). WHEN GP-11 LEVEL OF CERTIFICATION IS INDICATED, THE SUPPLIER MUST REVIEW THE STATUS OF GP-11 DOCUMENTATION WITH THE PROTOTYPE EXPEDITOR AND OBTAIN A RELEASE BEFORE							

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J SANBORN  
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Buyer  
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				MATERIAL IS SHIPPED. IF MATERIAL IS SHIPPED WITHOUT PROTOTYPE APPROVAL, THE SUPPLIER ACCEPTS RESPONSIBILITY FOR ALL TRANSPORTATION AND INSPECTION EXPENSES REQUIRED TO MEET THE ORIGINAL REQUIREMENT OF THE PURCHASE ORDER. IF THE ORDER IS FOR TOOLING, THE GP-11 REQUIREMENTS ARE NOT NECESSARY. IF YOU WOULD LIKE INFORMATION CONCERNING THE GP-11 REQUIREMENTS, CONTACT TROY ROHN AT DELPHI SAGINAW STEERING PROTOTYPE OPERATIONS AT 989-757-3095.					
				TERMS AND CONDITIONS PRINTED ON THE REVERSE SIDE OF THE PURCHASE ORDER AND THE REFERENCE TO TERMS AND CONDITIONS DATED JANUARY, 2001 ARE NOT VALID. DELPHI'S TERMS AND CONDITIONS CAN BE FOUND ON THE WEB SITE LISTED BELOW. SELLER ACKNOWLEDGES AND AGREES THAT BUYER'S GENERAL TERMS AND CONDITIONS ARE INCORPORATED IN, AND A PART OF, THIS CONTRACT AND EACH PURCHASE ORDER, RELEASE, REQUISITION,, WORK ORDER, SHIPPING INSTRUCTION, SPECIFICATION AND OTHER DOCUMENTS ISSUED BY BUYER OR ACCEPTED IN WRITING BY BUYER, WHETHER EXPRESSED IN WRITTEN FORM OR BY ELECTRONIC DATA INTERCHANGE, RELATING TO THE GOODS AND/OR SERVICES TO BE PROVIDED BY SELLER PURSUANT TO THIS CONTRACT (SUCH DOCUMENTS ARE COLLECTIVELY					